



Spare Parts Pooling Optimization with a PBL Approach

LEONARDO AIRCRAFT

14th, May 2024



Electronics



Helicopters



Aircraft



Cyber &
Security



Space



Unmanned
Systems



Aerostructures

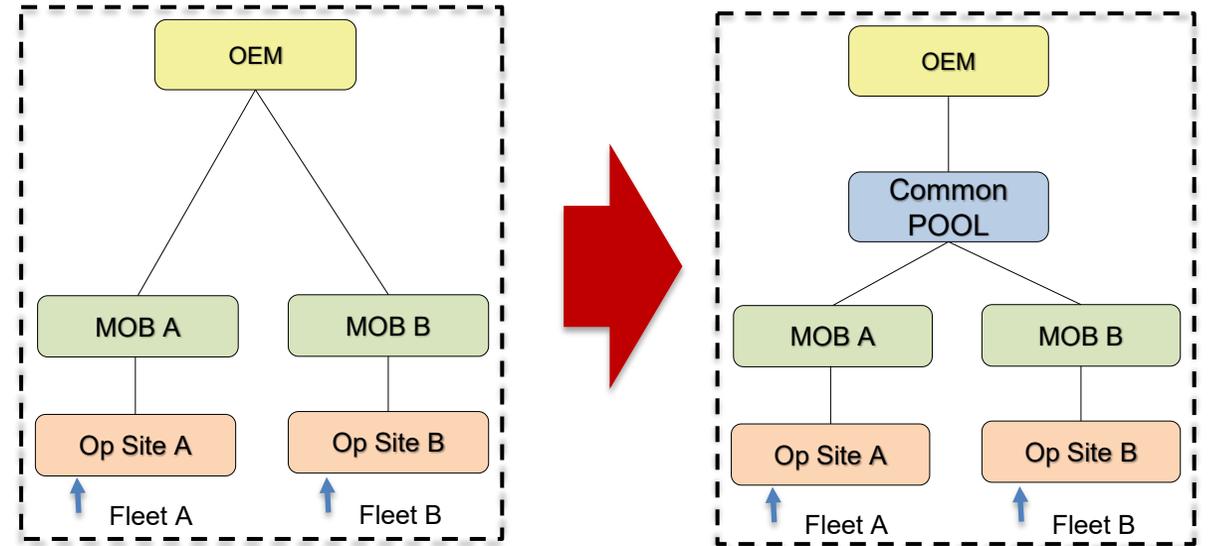
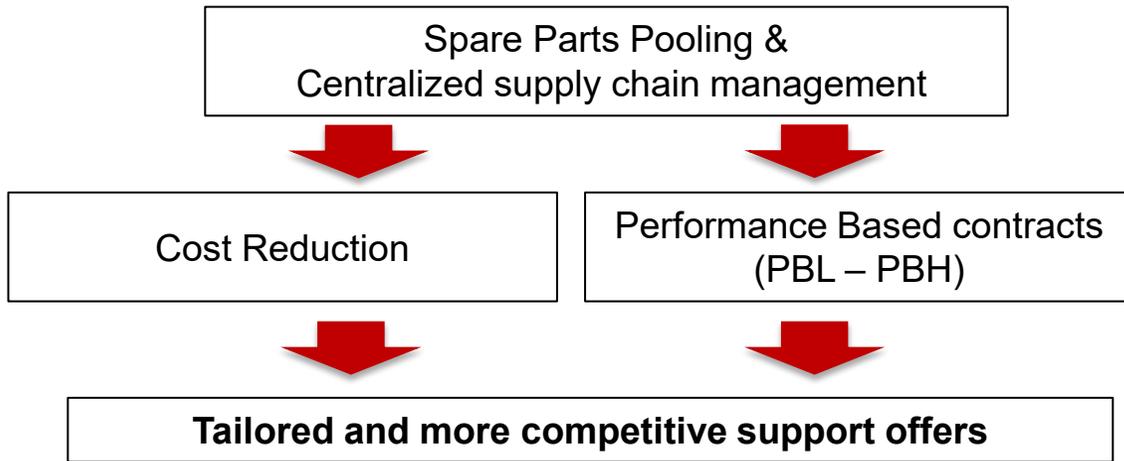
Agenda

- **Spare parts Pooling**
 - **Overview**
 - **S/N exchange service**
 - **Affecting conditions**
- **Spares support analysis: PBL-based approach**
- **Case Study**



Spare parts Pooling - Overview

Logistic support concept introduced in LAD in 2008:



Pool evolution through years:



Pool access for 2 Customers:

- Total served fleet: 6 A/Cs
- Overall RoE ≈ 1000 FH/Year

Pool access for 10 Customers:

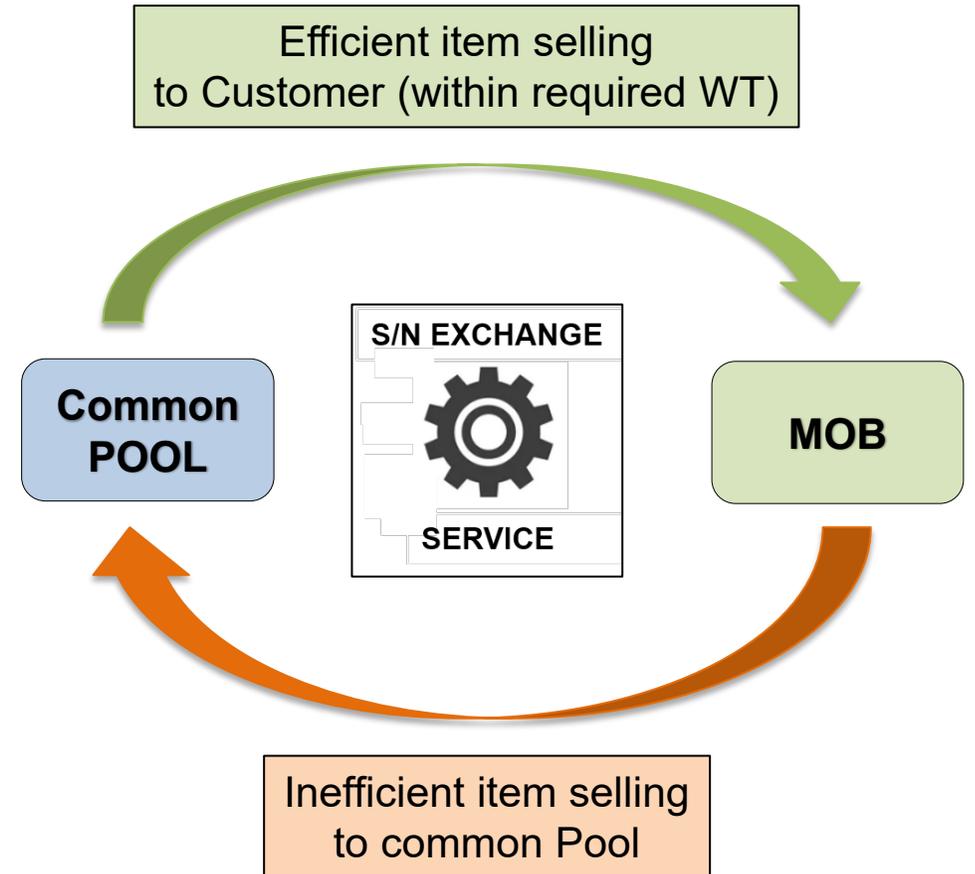
- Total served fleet: 40 A/Cs
- Overall RoE ≈ 12000 FH/Year



S/N exchange service

Service contract stipulated with the Customer:

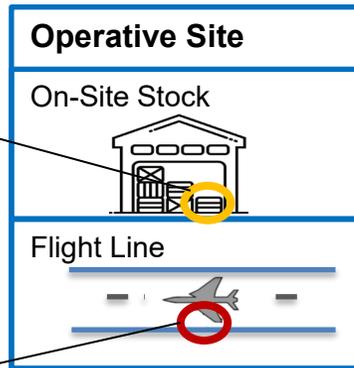
- Triggers when any maintenance event involving item replacements occurs (faults, life limit events)
- Spare delivery from Pool to Customer occurring within a Waiting Time, established by contract
- Implies items property exchange of items between LAD and Customer (inefficient item selling does not apply for discard events)



S/N exchange service



S/N Beta

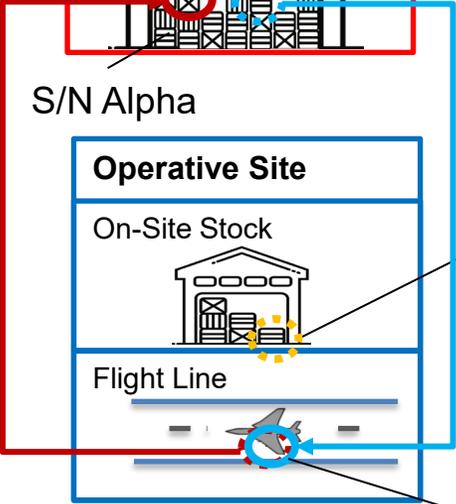
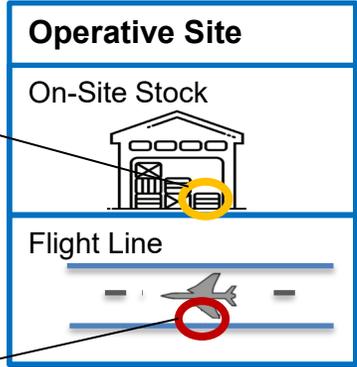


S/N Gamma

S/N Alpha



S/N exchange service



S/N Beta

S/N Alpha

S/N Gamma

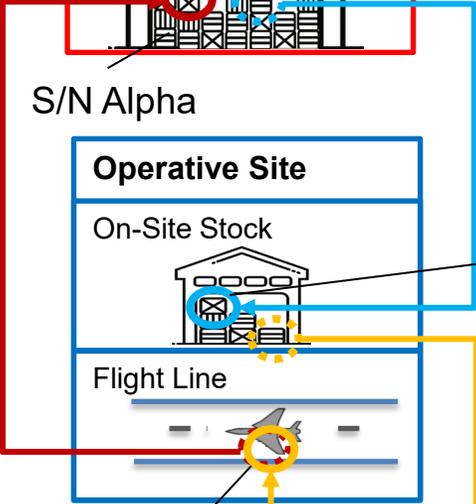
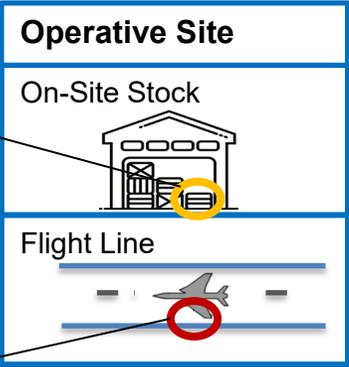
S/N Gamma

S/N Alpha

S/N Beta



S/N exchange service



S/N Beta

S/N Alpha

S/N Gamma

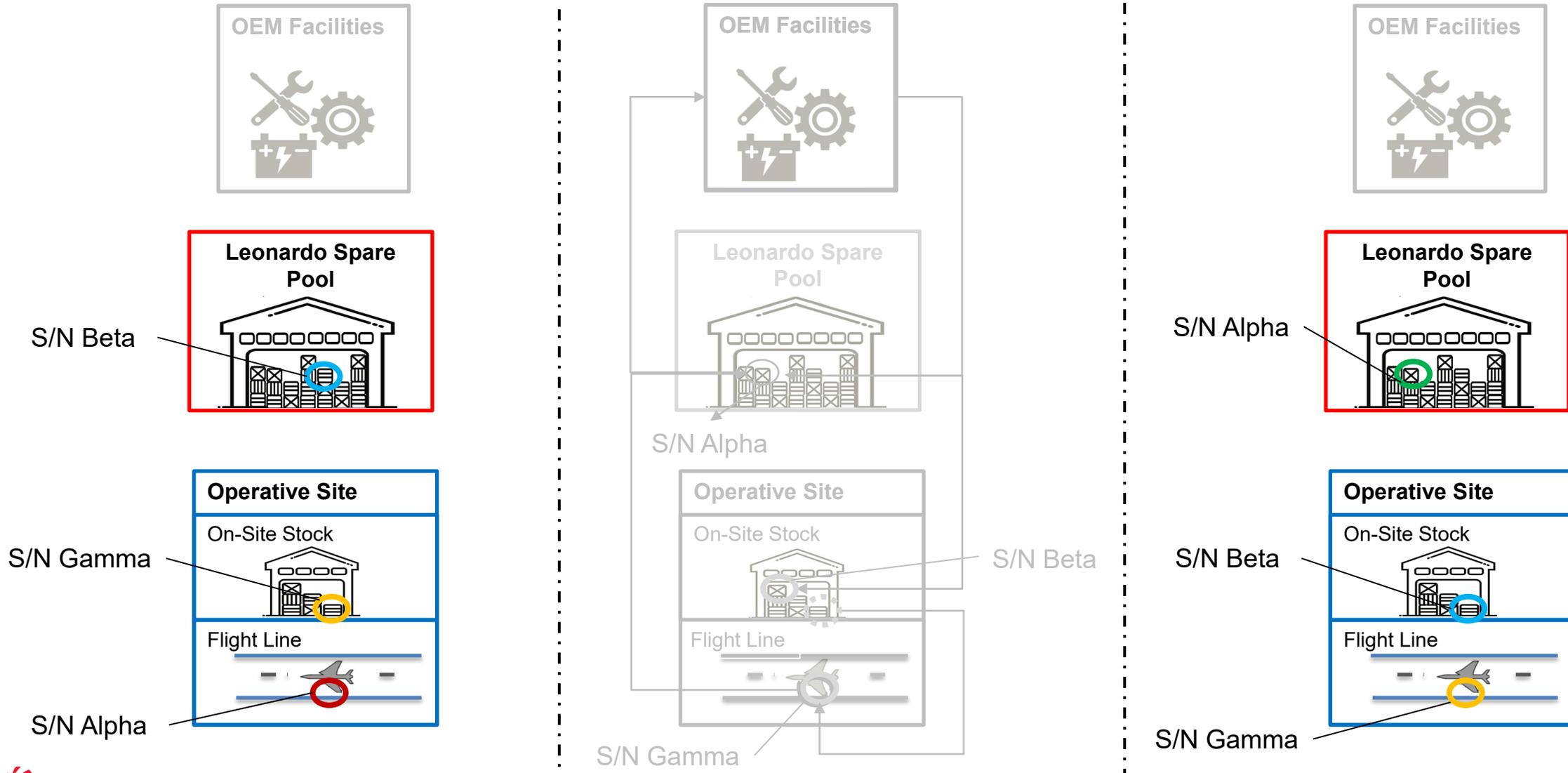
S/N Beta

S/N Alpha

S/N Gamma



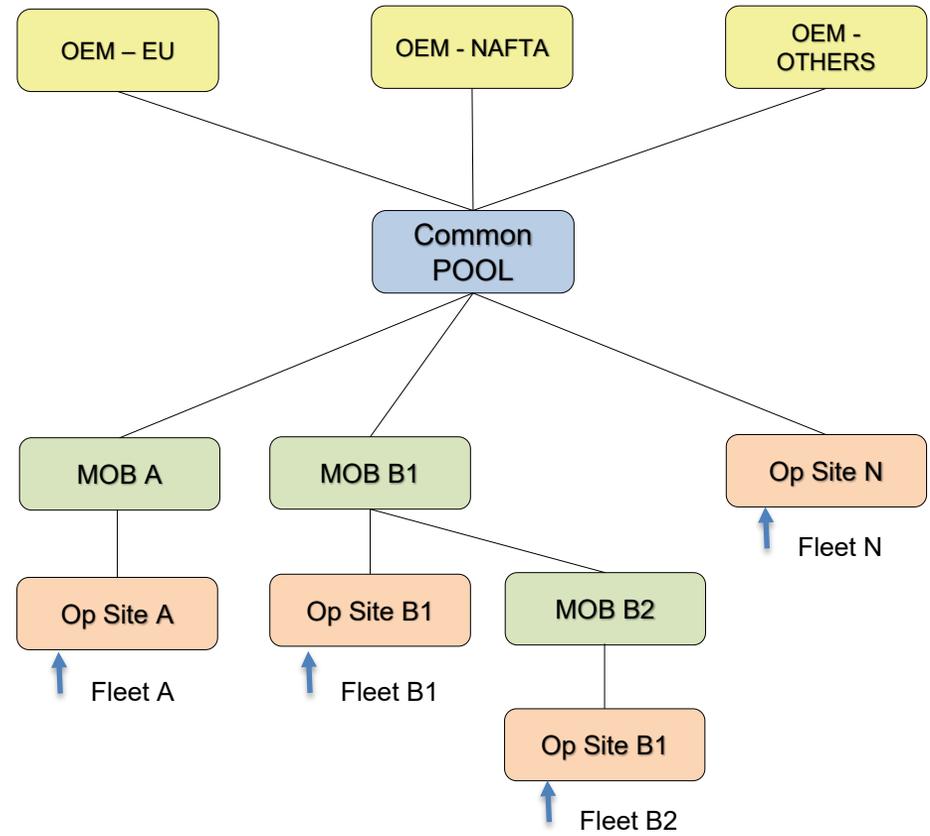
S/N exchange service



Spare parts Pooling – Affecting conditions

CUSTOMERS COMMON CONDITION:

- S/N exchange service for any Maintenance event (CM, PM) involving items replacement



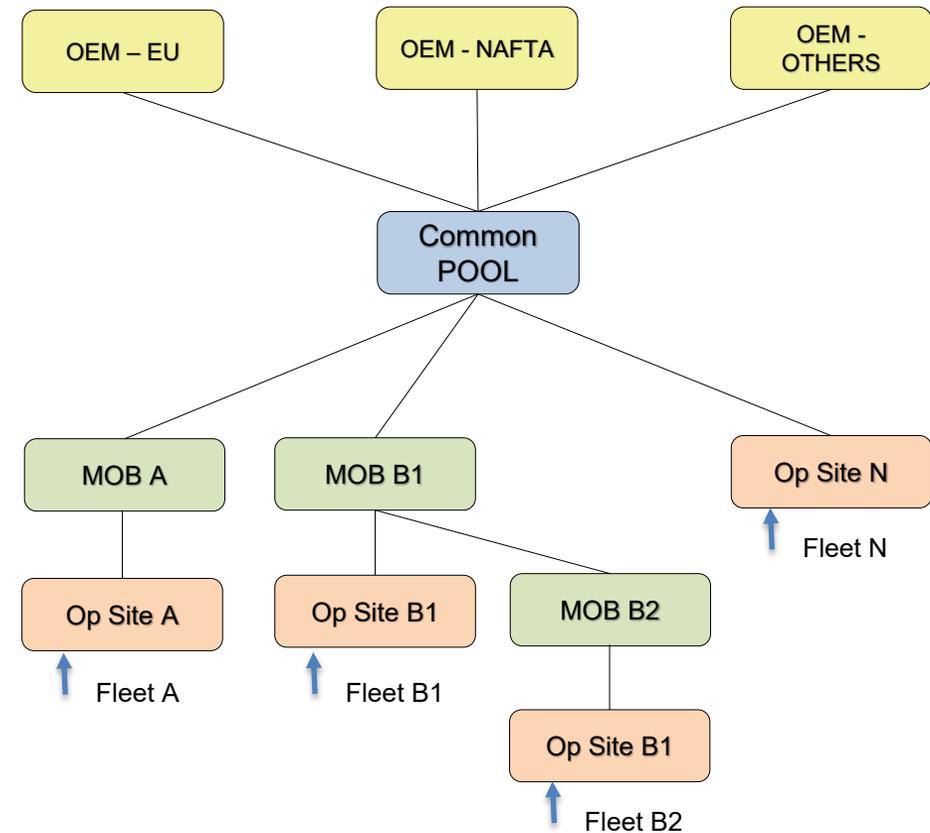
Spare parts Pooling – Affecting conditions

CUSTOMERS COMMON CONDITION:

- S/N exchange service for any Maintenance event (CM, PM) involving items replacement

CUSTOMERS PECULIAR CONDITIONS

- Different input conditions:
 - **Operation** (number of ACs, RoE, prelife)
 - **Configuration** (QPA, mission kits)
 - **Environment & Utilization factors** (Reliability and PM Intervals)
 - **Maintenance Level & Capability**
 - **Logistic** (Transport Times, On-Site Stock Capability)
 - **Economic** (Definition of “Low” and “High” Item value)
- Different required **KPIs** (Fleet Availability, item WT)



Spare parts Pooling – Affecting conditions

CUSTOMERS COMMON CONDITION:

- S/N exchange service for any Maintenance event (CM, PM) involving items replacement

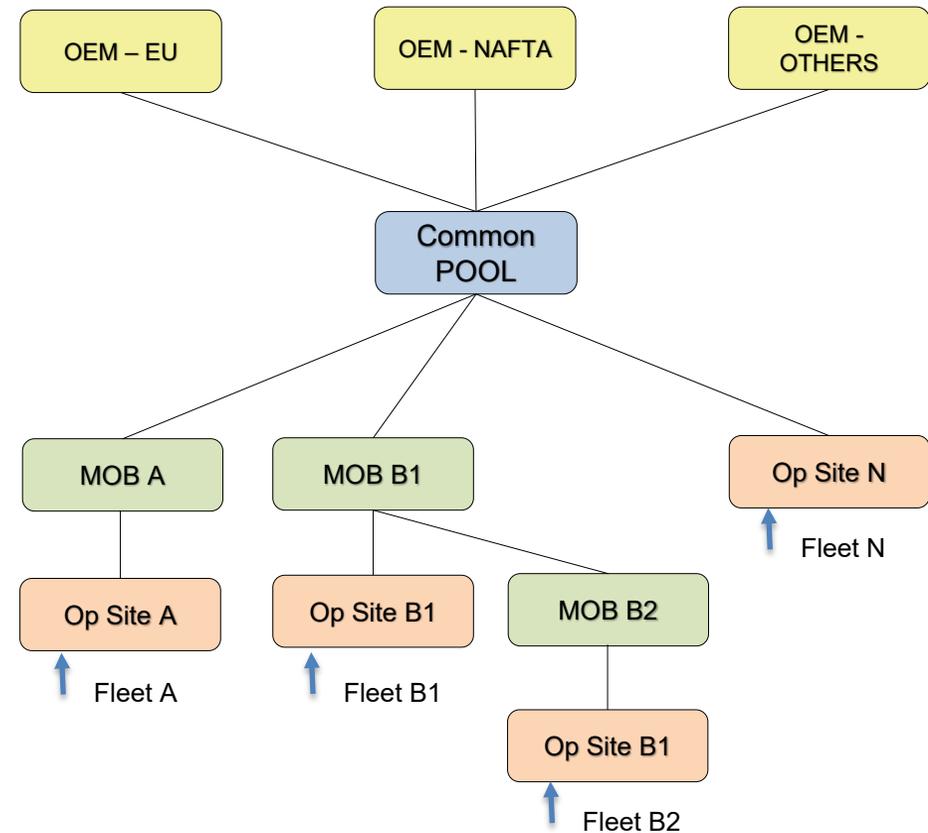
CUSTOMERS PECULIAR CONDITIONS

- Different input conditions:
 - **Operation** (number of ACs, RoE, prelife)
 - **Configuration** (QPA, mission kits)
 - **Environment & Utilization factors** (Reliability and PM Intervals)
 - **Maintenance Level & Capability**
 - **Logistic** (Transport Times, On-Site Stock Capability)
 - **Economic** (Definition of “Low” and “High” Item value)
- Different required **KPIs** (Fleet Availability, item WT)



Time-variable conditions:

- Different RoE/number of ACs,
- Configurations updating,
- Extension of Pool access to new/other Clients
- Change of required KPIs
- Fleet aging...



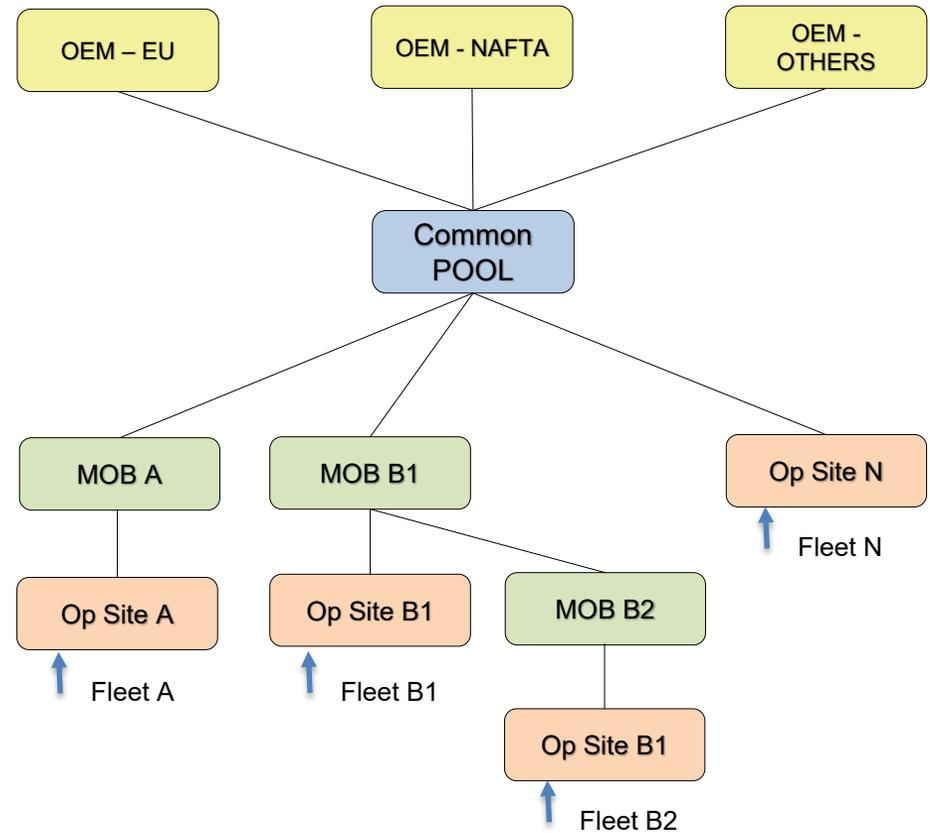
Spare parts Pooling – Affecting conditions

CUSTOMERS COMMON CONDITION:

- S/N exchange service for any Maintenance event (CM, PM) involving items replacement

CUSTOMERS PECULIAR CONDITIONS

- Different input conditions:
 - **Operation** (number of ACs, RoE, prelife)
 - **Configuration** (QPA, mission kits)
 - **Environment & Utilization factors** (Reliability and PM Intervals)
 - **Maintenance Level & Capability**
 - **Logistic** (Transport Times, On-Site Stock Capability)
 - **Economic** (Definition of “Low” and “High” Item value)
- Different required **KPIs** (Fleet Availability, item WT)



Time-variable conditions:

- Different RoE/number of ACs,
- Configurations updating,
- Extension of Pool access to new/other Clients
- Change of required KPIs
- Fleet aging...

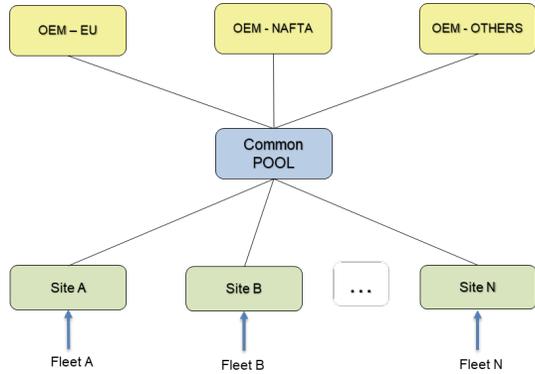


PBL Approach:
consistency of support performance

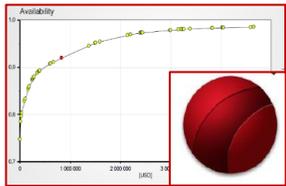


Spares support analysis: PBL-based approach

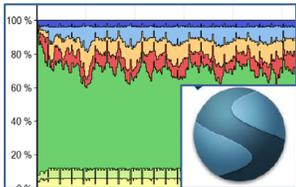
Previous time period



Time period to analyze



On-Site Stocks & Pool Stock dimensioning with steady-state conditions

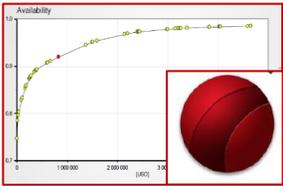
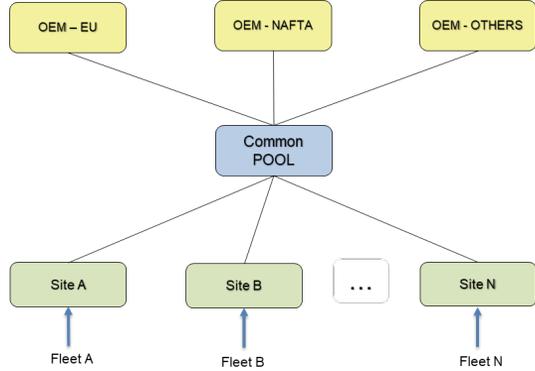


Performance analysis & Solution Improvement

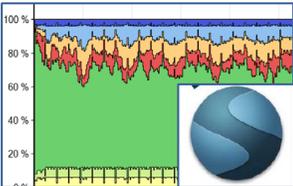


Spares support analysis: PBL-based approach

Previous time period



On-Site Stocks & Pool Stock dimensioning with steady-state conditions

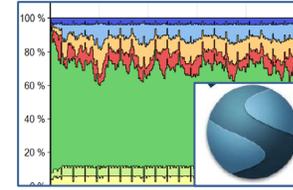


Performance analysis & Solution Improvement

No condition changes occurred

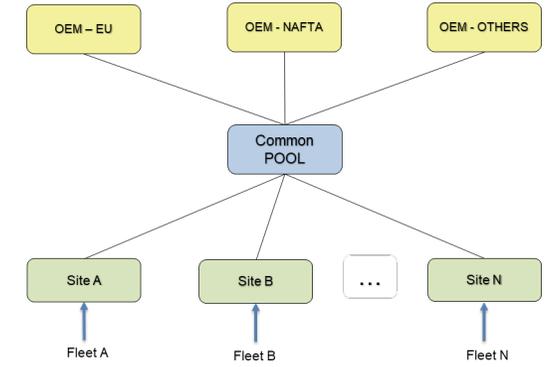


Variation of peaks of demand due to fleets aging



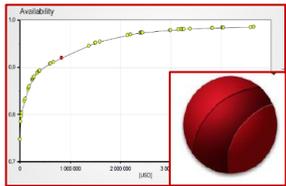
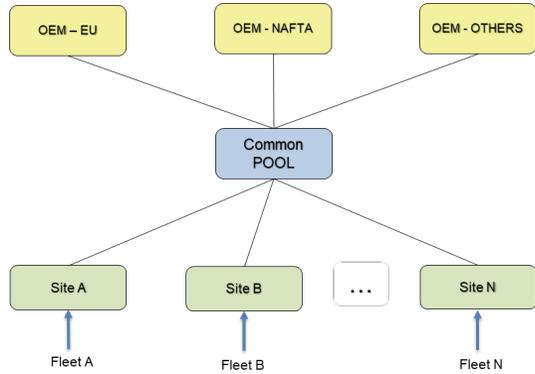
Analysis of new peaks of demand

Time period to analyze

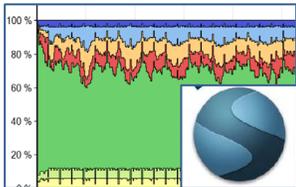


Spares support analysis: PBL-based approach

Previous time period



On-Site Stocks & Pool Stock dimensioning with steady-state conditions



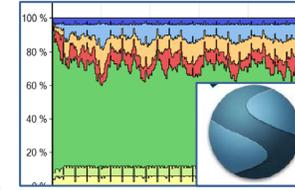
Performance analysis & Solution Improvement

Time period to analyze

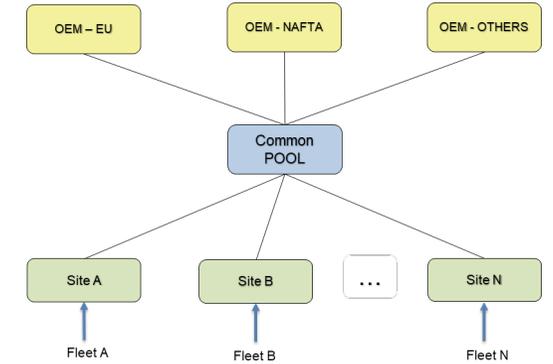
No condition changes occurred



Variation of peaks of demand due to fleets aging



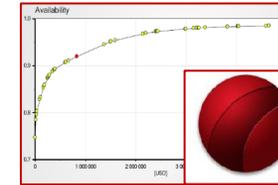
Analysis of new peaks of demand



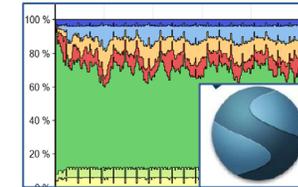
Condition changes occurred (e.g: Pool access extended to a n+1 Client)



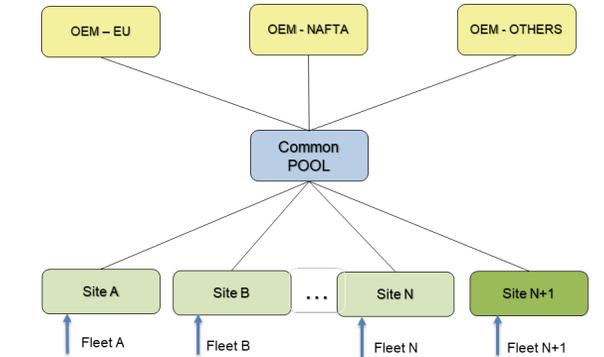
- Variation of peaks of demand due to fleets aging
- Additional demand of items applicable to the n+1 Client



Dimensioning of n+1 On-Site Stock & Pool Stock



Performance analysis & Solution Improvement



Case study - Overview

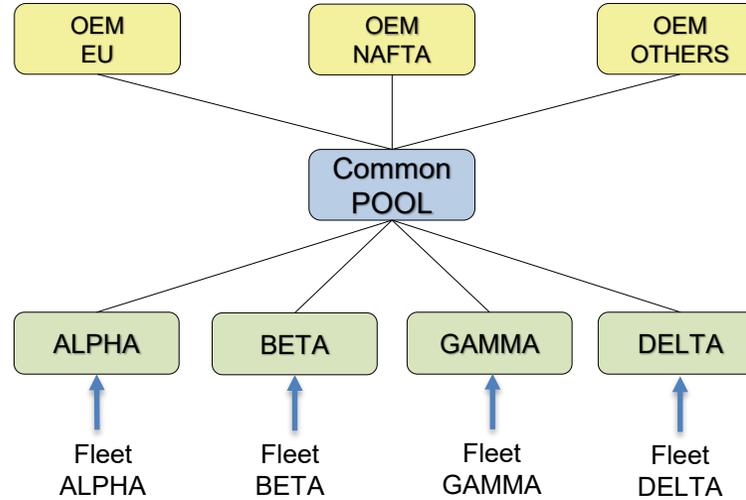
Peculiar conditions for each Customer

- Scenario inputs:**

- Fleet size
- RoE
- Transport Time to and from Spare Pool:

- Contractual Requirements:**

- Max SN exchange Time
- Max AoG Time



- Time support period:**

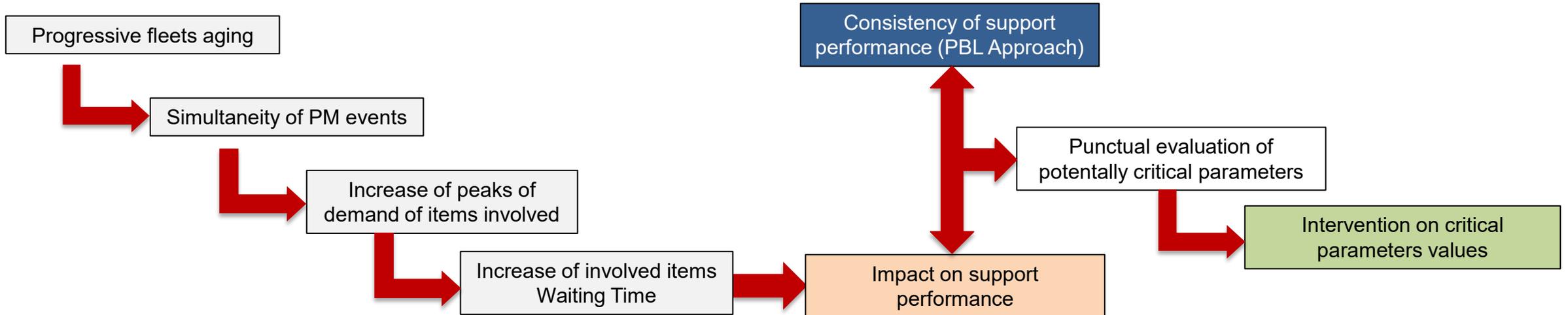
Five years (T0 + 5 Y)

- Additional statements**

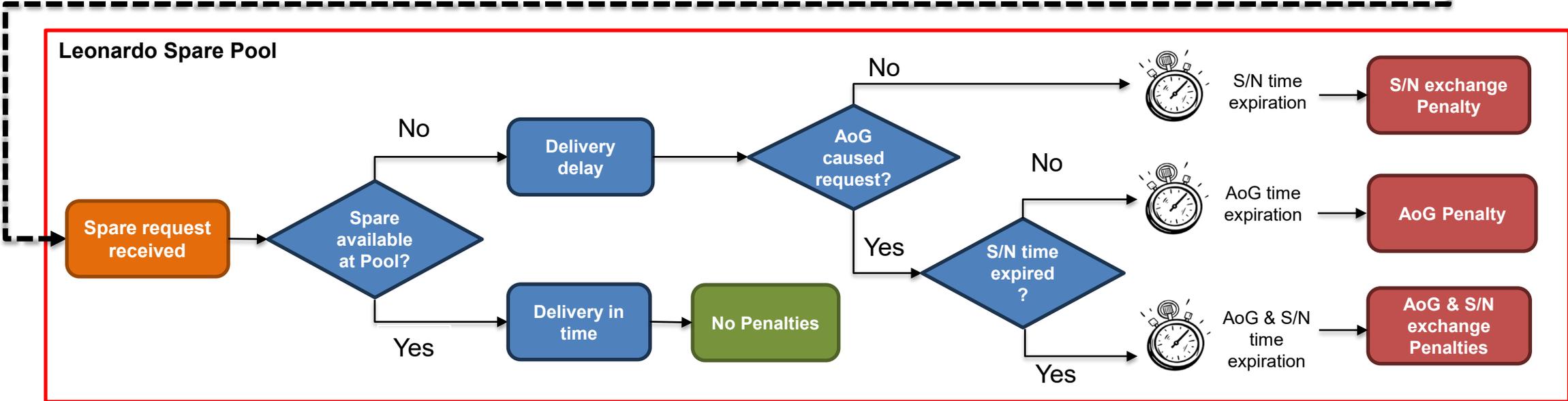
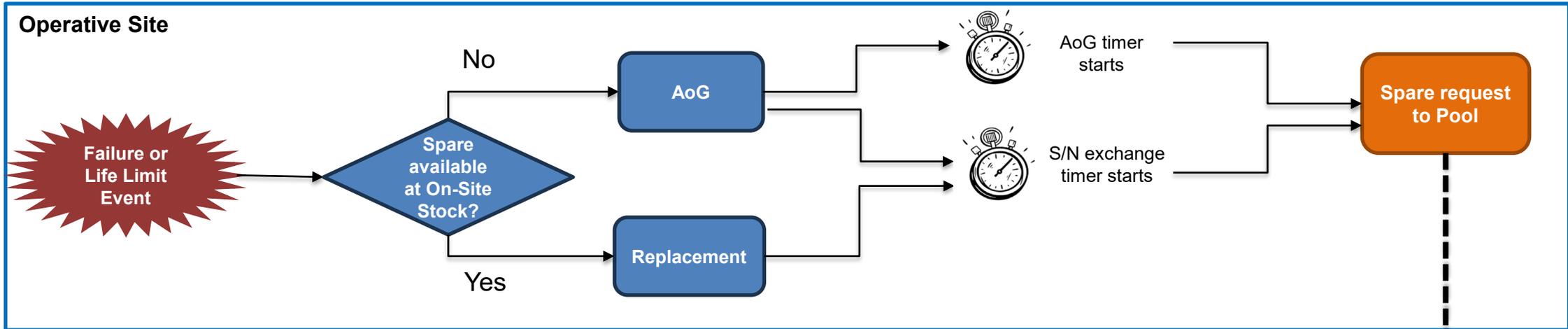
(in relation with preceding support scenario):

- Each On-Site Stock & Pool Stock level is optimized (until T0)
- No change of boundaries occurs in T0 + 5Y

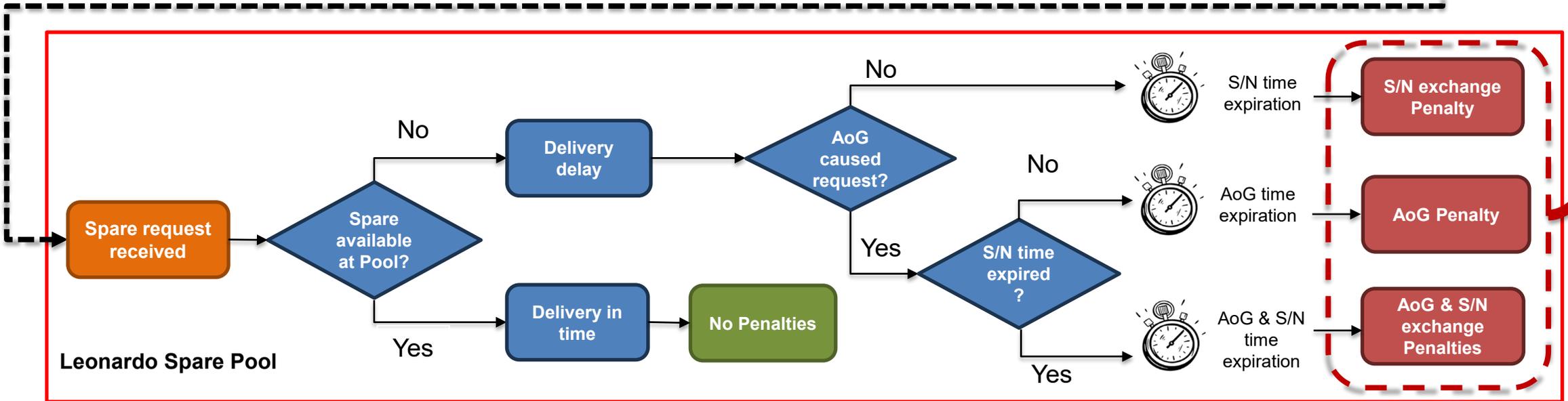
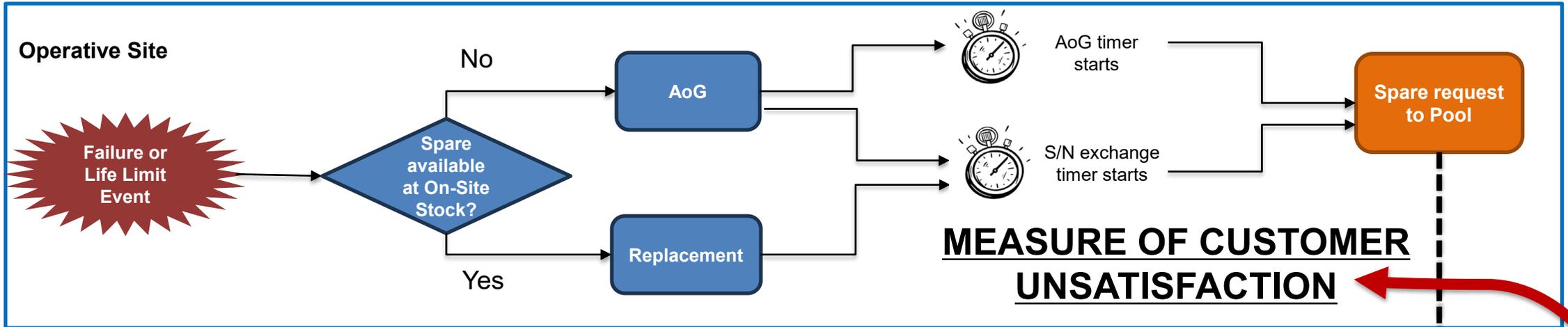
Support period analysis



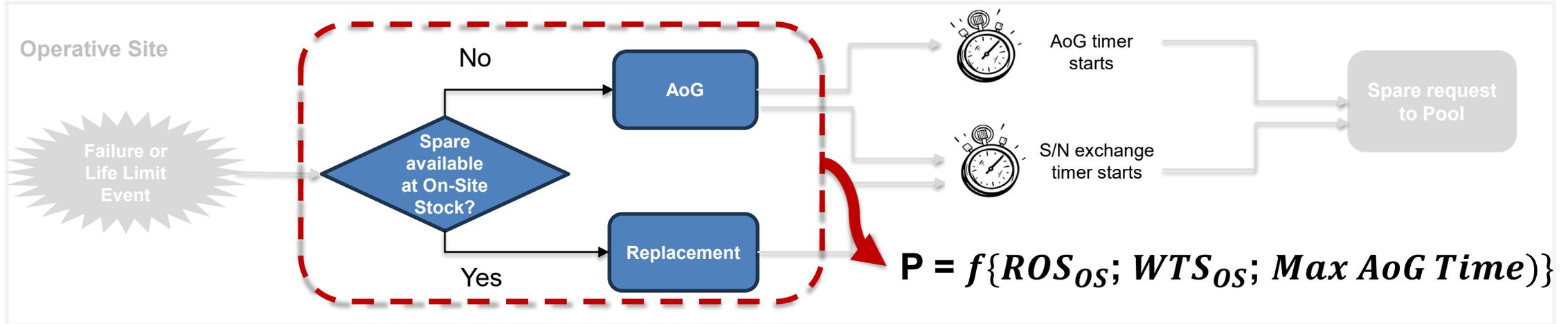
Case study – Overview



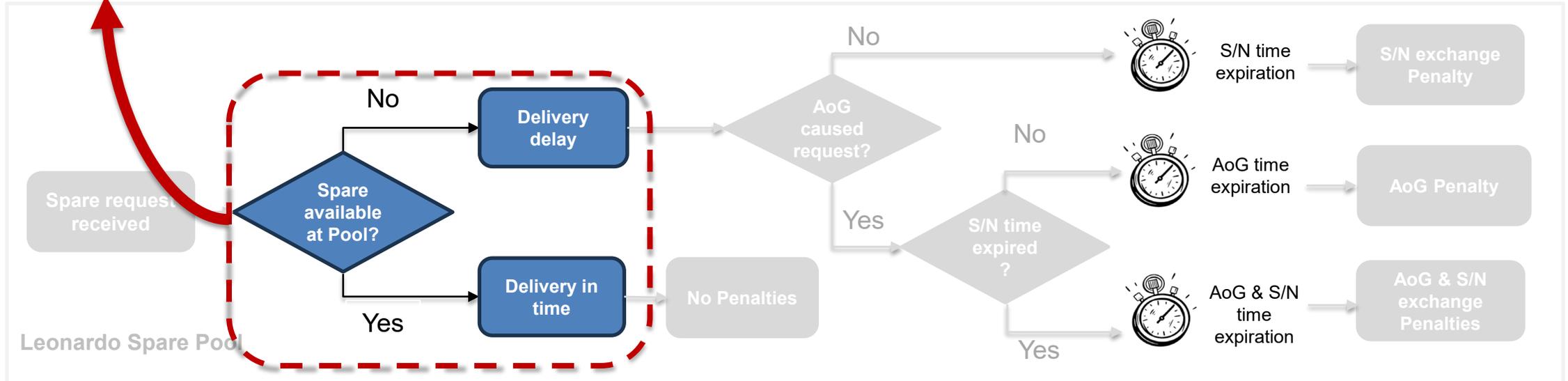
Case study – Overview



Case study – Overview



$$P = f\{ROS_{Pool}; WTS_{Pool}; Max\ AoG\ Time; Max\ SN\ exchange\ Time\}$$



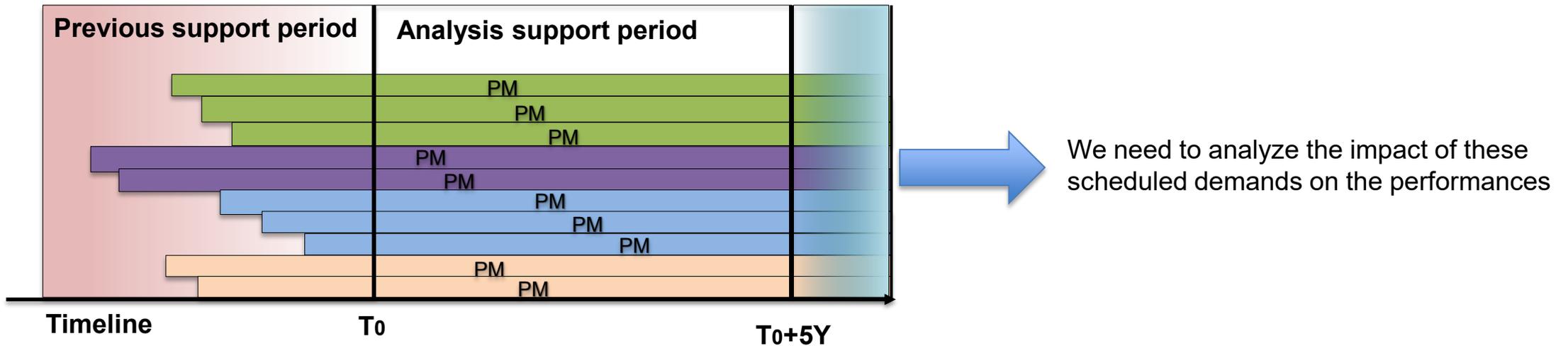
Case study - Analysis

Example Overview

Let's focus on the item i which needs an Overhaul every x years.

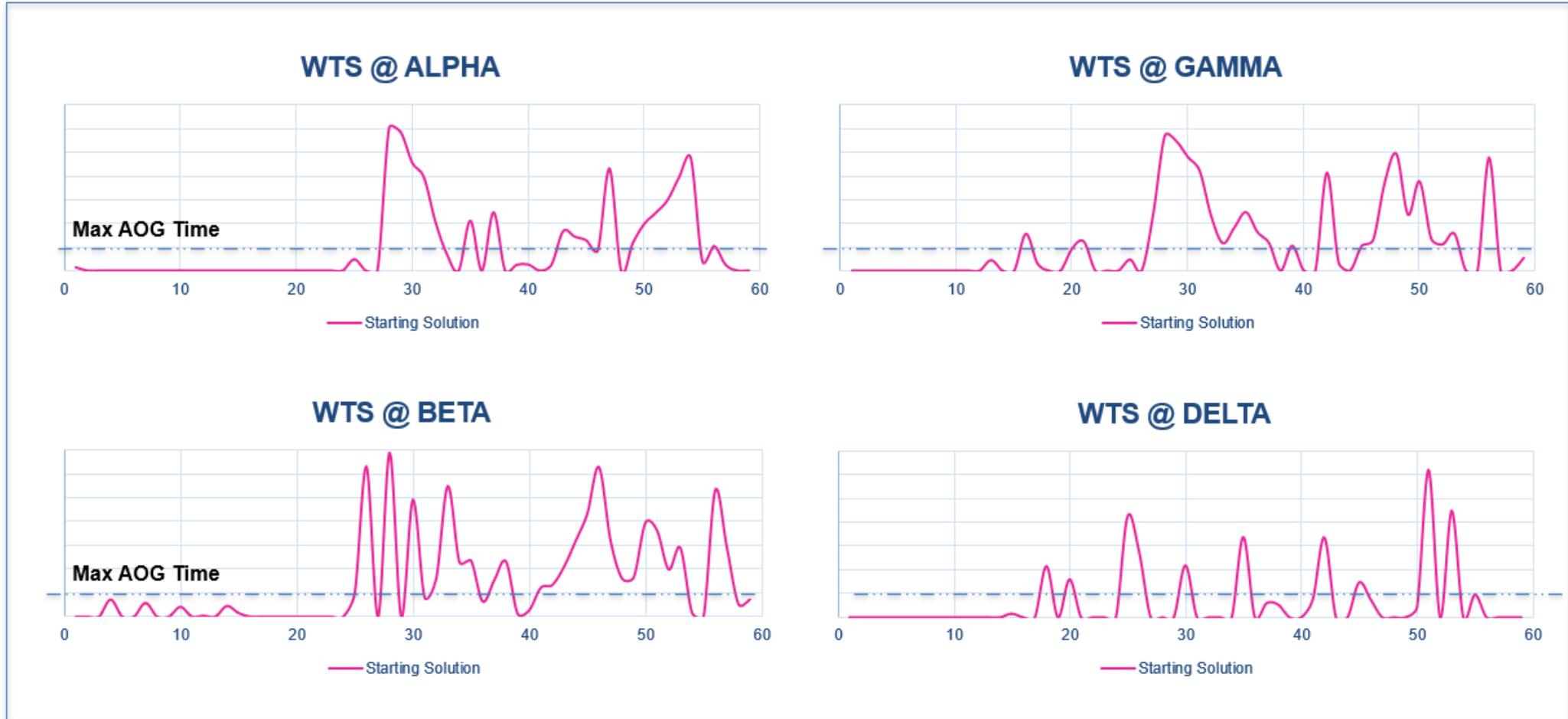
HP:

- At T_0 no Aircraft has reached the deadline yet.
- We expect that all the aircraft will face this scheduled event within the next 2-3 years.
- The stock sizing performed for the previous support period intentionally excluded these demand from the calculus.



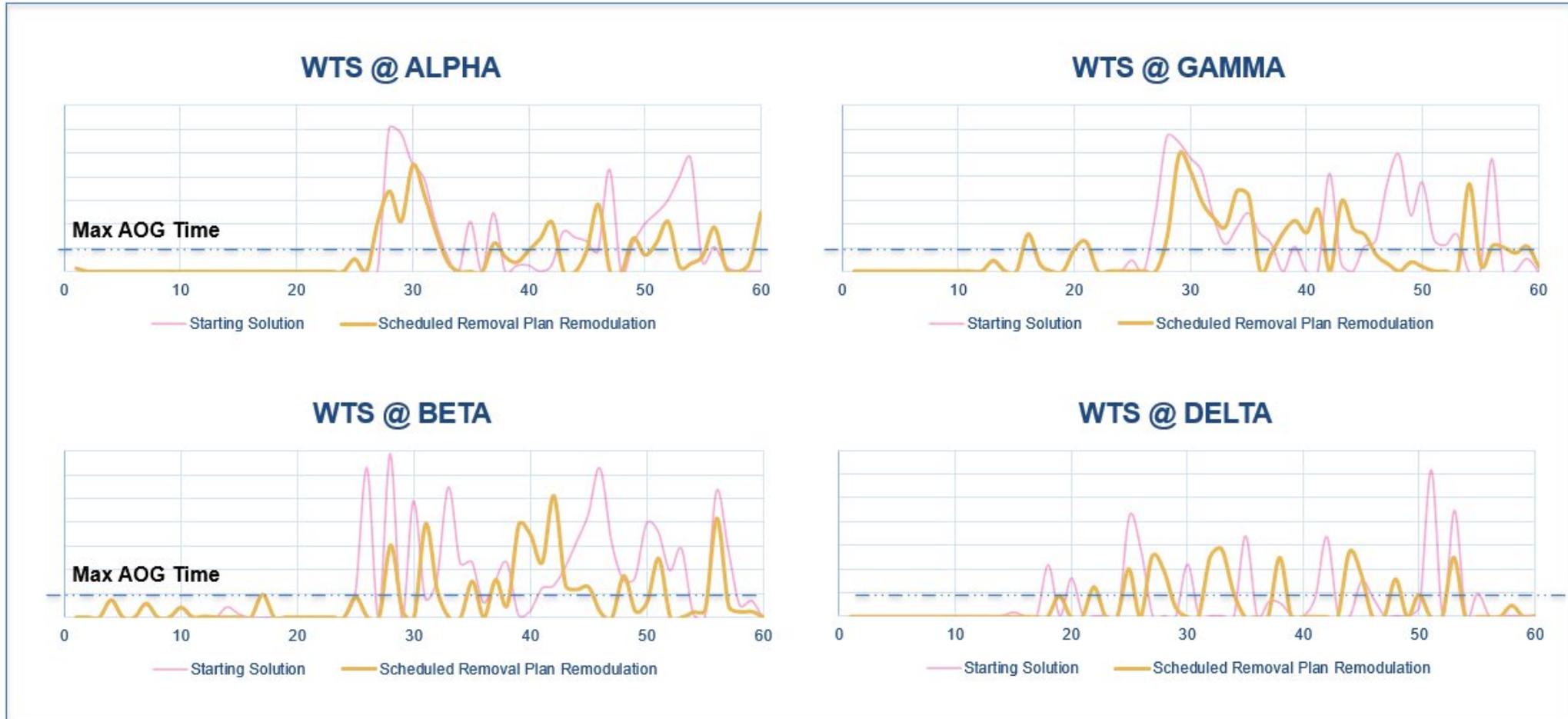
Case study - Analysis

Performance Analysis & Improvement



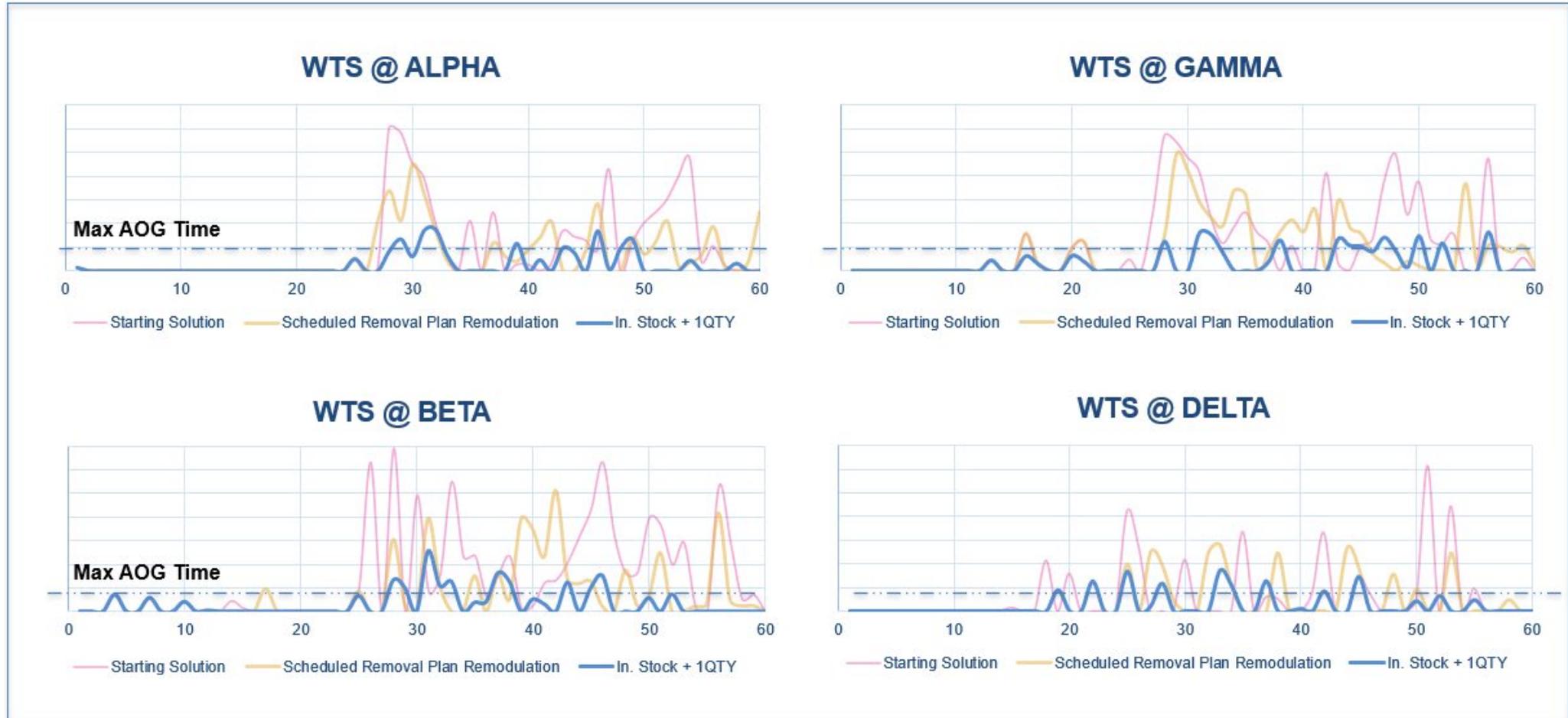
Case study - Analysis

Performance Analysis & Improvement



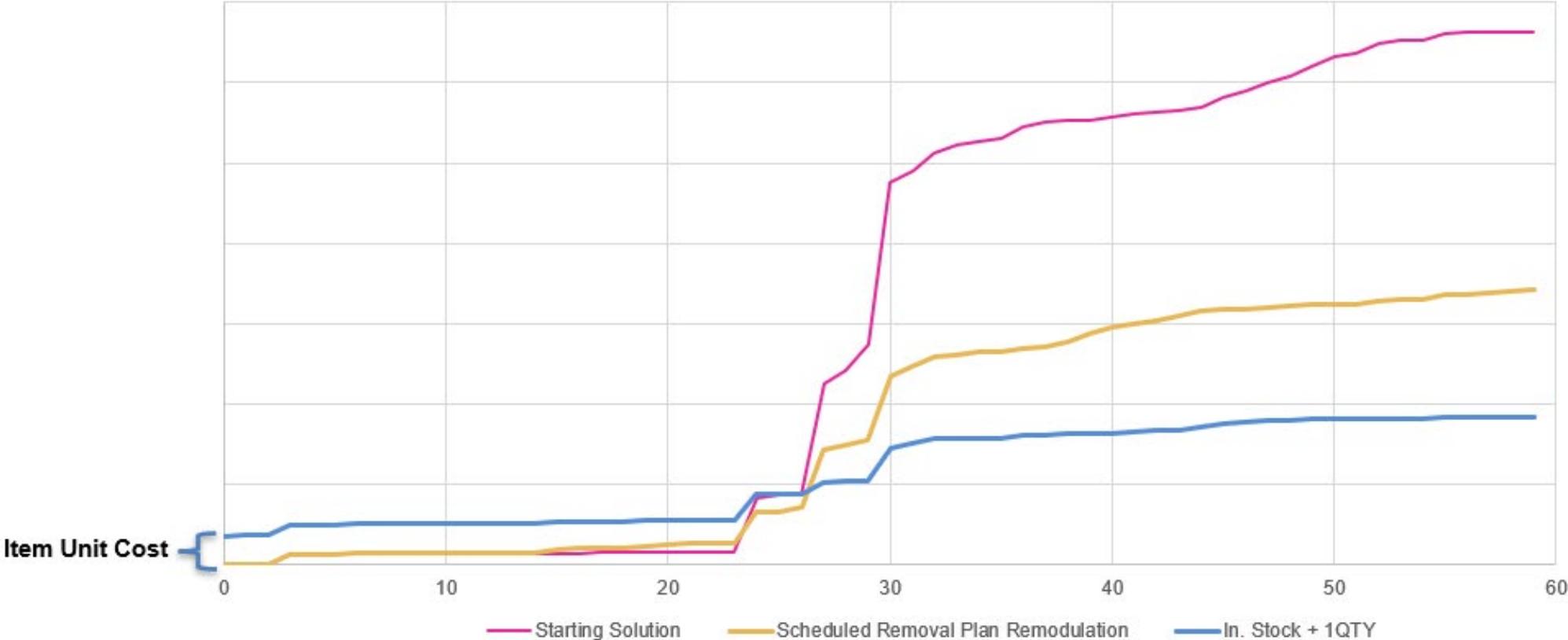
Case study - Analysis

Performance Analysis & Improvement



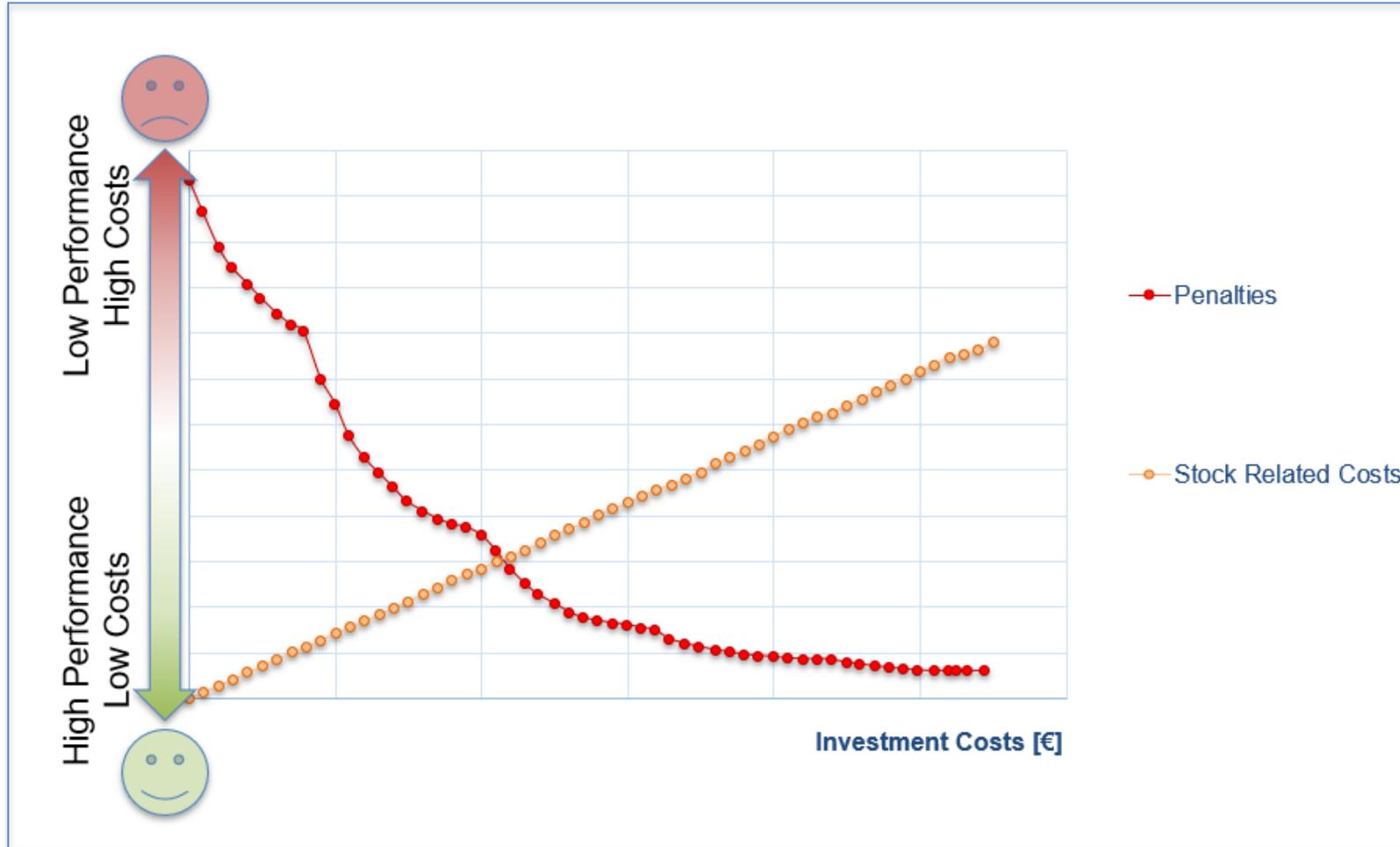
Case study - Analysis

Expected Penalty + Stock Related Costs through support period



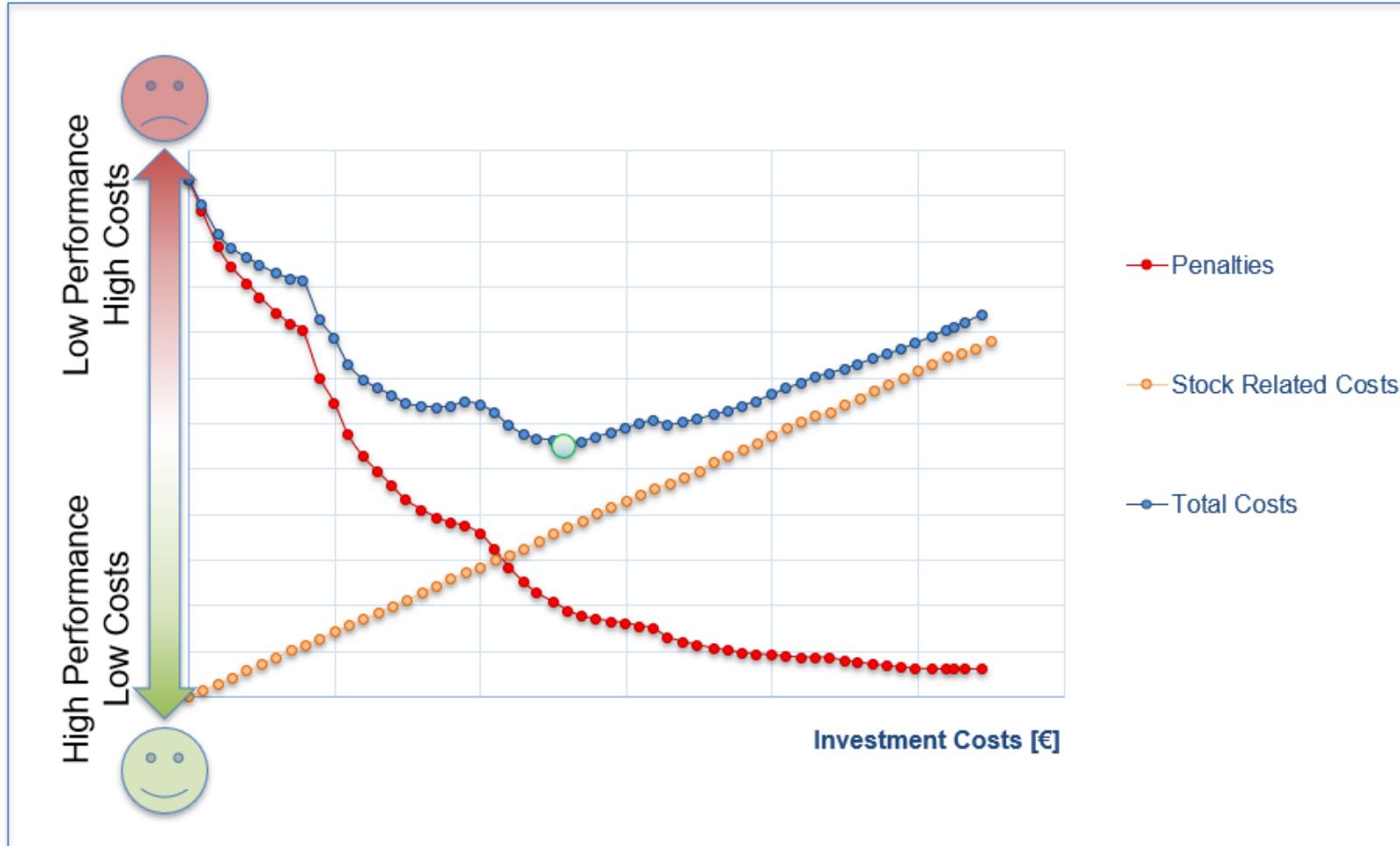
Case study - Analysis

Cost / Effectiveness Optimization



Case study - Analysis

Cost / Effectiveness Optimization





THANK YOU
FOR YOUR ATTENTION

leonardo.com

